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LEADERSHIP LETTER



Service Made Simple

n the age of the smartphone, technology has put information and convenience literally at our fingertips. You can order a pizza, pay your bills or check the weather in a matter of seconds. People have grown accustomed to doing business online, and we've been working hard to add convenience for MFA Oil members and customers.

I am proud to announce the development of My MFA Oil, our online customer portal, which will provide a streamlined, user-friendly platform that puts you in control of your accounts. This digital hub will allow you to manage your MFA Oil accounts at any time, from anywhere.

My MFA Oil will link all accounts associated with your taxpayer ID, allowing seamless access to tank data, contracts, estimated tank percentages and account activity. This means you can monitor fuel levels, review sales and payments, and download invoices or statements by date range, with just a few finger taps or mouse clicks.

We've designed the portal to be a one-stop shop for all things related to your MFA Oil accounts. Everything from membership and patronage details to Petro-Card 24 data and tax exemptions will be accessible. We've even added an MFA Oil locator to help you find the closest office or Petro-Card 24 location if you are traveling.

If you are approved for MFA Oil credit, you also will be able to make payments through the integrated system without re-entering your payment data, making it easier to pay your bills. The portal is designed for use on both mobile and desktop devices, allowing you to manage your farm, business or household accounts on the go.

You may be wondering, "When can I sign up for this service?" An official launch date is coming soon (see story on page 10). We are carefully testing the portal to ensure a smooth rollout.

By late 2026, My MFA Oil will gain even more functionality, including the ability to update contact information, digitally sign and submit forms, manage Petro-Card preferences, and receive push notifications and estimated delivery times.

The development and launch of the My MFA Oil customer portal is a big step forward for our cooperative. We want to make it easy to do business with us, whether you're in the cab of your tractor, the sale barn or your home.

Convenience and mobile access are the name of the game in 2025, and we are excited to bring you these features through My MFA Oil. It's the next step in strengthening our service and connection with you, providing you with the convenience and control to manage your energy needs, no matter where you are.

/m M M

Jon Ihler, President and CEO



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This magazine comes to you courtesy of MFA Oil Company, a farmer-owned cooperative providing energy solutions to customers for more than 90 years. We deliver high-quality propane, fuels and lubricants to farmers and other customers across an eight-state region stretching from Indiana to Kansas. Momentum is an information service for farm families, published by MFA Oil.

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Break Time Marks 40 Years of Convenience, Connection and Change

hen Break Time opened its first store in 1985, convenience looked a little different. The average store was about 500 square feet, roughly the size of a two-car garage, with just a handful of soda options, two kinds of coffee and a cash register that actually required cash. Four decades later, the convenience-store brand owned by MFA Petroleum Company has grown into a network of 76 locations across Missouri, some of which are 10 times larger than the originals. And while much has changed, the mission remains the same: to make life easier for customers.

40 Deals in 40 Days

Break Time marked its milestone anniversary this summer with 40 Deals in 40 Days. Promotions ran from July 1 to Aug. 9 and rewarded customers with daily savings through the MyTime Rewards program. The campaign featured fun, rotating offers on snacks, drinks and fuel. Additionally, Break Time offered forty-cent refills on fountain and coffee drinks to all customers from July 1 through Labor Day.

"The 40-cent refills were a huge success," said Anita Bichsel, Break Time's marketing manager. "Customers loved the pricing, and it was a fun way to thank them for 40 years of support."

The MyTime Rewards deals created excitement both in-store and online.

"It gave us a chance to collaborate with our vendors and highlight new products," Bichsel said. "The free Mountain Dew day was one of the most popular promotions we've done."

Occasional pop-up fuel discounts added another layer of excitement to the anniversary celebration.

"This celebration was our way of saying a heartfelt thank-you to the customers who've supported us for 40 years," Bichsel said. "Surprising them with pop-up fuel discounts was a fun way to



show our appreciation and make the anniversary feel truly special."

Evolving with the Industry

As the convenience-store industry has evolved, so too has Break Time.

"Some of our first stores were incredibly small, with limited cooler space," said Jennifer Bach, vice president of Break Time operations. "Back then, we might have had milk, soda and beer. Today, we have a huge selection of adult beverages, soft drinks, bottled water, energy drinks, teas, coffee drinks and more."

In modern Break Time locations, some of which are as large as 6,000 square feet, customers will find Beer Caves, expanded snack sections and complete food-service programs like Chester's Chicken, Hunt Brothers Pizza and the brand's own line of AnyTime Eats breakfast sandwiches.

"Fuel remains an important part of what we do," Bach said, "but today's convenience-store customer wants a reason to come inside. That's why we've invested so heavily in food service and store experience."

Break Time has also embraced technology with the launch of its MyTime Rewards loyalty program in 2017 and the introduction of self-checkout kiosks in 2023.

"Many of our customers are looking for flexibility at checkout," Bach said. "With

most transactions now happening through digital payment methods, offering selfcheckout gives them more options and a faster, more convenient experience."

Behind the scenes, technology is improving operations, too.

"We've added systems that help our team manage inventory, scheduling and training more efficiently," she said. "Customers may not see that side, but it helps ensure every visit feels consistent and convenient."

Powered by People

While Break Time's stores have gotten bigger and smarter, Bach said the brand's greatest strength still lies in its people.

"In many of our stores, the employees know their customers by name," she said. "They know their usual order. Those types of connections keep people coming back. That community bond is something we're very proud of."

Looking ahead, Break Time plans to continue upgrading older stores, expanding food options and introducing new technologies like mobile pay and potential food delivery for select markets.

"We're also developing a more interactive training program to engage younger employees," Bach said. "We have to meet our workforce where they are—on their phones, in digital spaces—and make learning more dynamic."

From its humble beginnings to today's modernizations, Break Time's 40-year journey reflects the evolution of the convenience industry itself.

"What hasn't changed is our commitment to serving our communities," Bach said. "We've been part of people's daily routines for 40 years, and we're excited to keep earning that place for many more years to come." M



Rising Expenses and Weak Markets are Squeezing Farm Profits

BY ADAM BUCKALLEW



Across the countryside, combines are rolling through a projected fall harvest of 21.5 billion bushels of corn, soybeans and grain sorghum, a 10% increase over last year. While silos are being filled to the brim, the bin-bursting crop is not expected to bring much financial relief. Balance sheets are buckling under the weight of high input prices and weak commodity prices.

Across the Corn Belt, the math just isn't penciling out. Input costs that spiked during the pandemic have remained stubbornly high while grain prices have dropped below breakeven for many operations.

"The sobering reality is that many farmers are hurting," said Zippy Duvall, a third-generation Georgia farmer who has served as president of the American Farm Bureau Federation for nearly a decade. "Talk to any farmer who grows row crops, and he or she will tell you they are struggling with the lowest prices in almost 20 years."

The U.S. Department of Agriculture (USDA) forecasts cash receipts from crop sales to fall by \$6.1 billion, or 2.5%, from \$242.7 billion in 2024 to \$236.6 billion in 2025. If that projection holds, crop cash receipts would sink to their lowest level since 2007.

The downturn comes as farmers face mounting financial pressure from myriad angles. Interest rates remain high, agricultural exports are stagnant or declining, input expenses continue to climb, and a government shutdown has halted access to USDA marketing assistance loans, a vital tool many producers use for cash flow during the harvest season.

USDA EYES COMPETITION

The dire circumstances challenging producers have drawn the attention of Agriculture Secretary Brooke Rollins, who acknowledged "agriculture is under threat" during an appearance at the Ag Outlook Forum in downtown Kansas City, Mo., on Sept. 25.

"The cost of doing business for our farmers has increased drastically while commodity prices have slipped," Rollins said.

The agriculture secretary proceeded to outline how costs are up across the board. Since 2020, seed expenses have risen by 18%, fuel costs have increased by 30%, electricity costs have jumped 36%, fertilizer costs are up 37%, machinery prices have grown by 45%, labor

costs are up 47%, and interest expenses have ballooned 73% higher.

Rollins announced that USDA will work with the Department of Justice (DOJ) to closely examine the rising cost of agricultural inputs and ensure competitive supply chains under a memorandum of understanding.

"The DOJ will scrutinize competitive conditions in the agricultural marketplace, including antitrust enforcement that promotes free market competition," Rollins said.

Interest rate reductions have been a frequent topic of concern for the White House, and Rollins said she would be more vocal with the Federal Reserve to advocate for farmers.

"The Fed needs to keep lowering rates so farmers and rural communities can finally see relief, and I'll be talking about that as we move toward the next meeting of the Fed," she said.

SOUNDING THE ALARM

When representatives from the offices of Sen. Tom Cotton (R-Ark.), Sen. John Boozman (R-Ark.) and Rep. Rick Crawford (R-Ark.) scheduled a farm meeting in northeast Arkansas on Sept. 2, they intended to meet with a handful of farmers. However, word of the meeting spread, and over 400 producers stepped away from harvesting their fields to share their concerns with the officials in attendance.

Adam Chappell, who raises soybeans, rice and corn on 2,400 acres in eastern Arkansas, told Farm Journal's Chris Bennett, "This is the worst agriculture economy of my lifetime over at least the past three years, and right this minute, guys are going under—as in bankruptcy or leaving the farm."

Chappell says farmers are being squeezed by monopolistic practices, and as the last link in the supply chain, there is no way to pass those costs on to anyone else.

"Seed, chemicals or fertilizer, it's all in the hands of a few companies that are the only game in town," he said. "You want to fix farming? Start a federal investigation on those big companies. Booming quarterly earnings and big stock dividends make no sense when farmers can't pinch a penny."

CONSOLIDATION CONCERNS

A 2023 USDA study found that two companies supplied nearly 72% of the corn seeds and approximately 66% of the





soybean seeds cultivated by U.S. farmers. Meanwhile, mergers and acquisitions in the fertilizer market have consolidated roughly 80% of the market among four primary corporate players.

In response to farmer concerns about rising fertilizer prices and competition, on Sept. 16, Sen. Chuck Grassley (R-Iowa), Sen. Tammy Baldwin (D-Wis.) and Sen. Joni Ernst (R-Iowa) reintroduced the Fertilizer Research Act, bipartisan legislation that would look at how industry consolidation is driving up the cost of key inputs such as nitrogen, phosphorus and potassium.

Speaking from the U.S. Senate floor on Sept. 29, Grassley spoke of the stress farmers are dealing with in response to the difficult crop math, "losing \$1.10 per bushel on corn and about \$2 per bushel on soybeans," as commodity prices have failed to keep up.

"It's beginning to look like the 1980s agriculture depression all over....
Thousands of farmers went out of business in the 1980s, and that should concern us all," he said.

The bill, which is backed by the National Corn Growers Association and the American Soybean Association, has yet to have a hearing and may not receive one for some time as legislators debate how to fund the federal government, which shut down on Oct. 1.

TRADE AND AID

At the end of October, farmers received long-awaited trade news which should help buoy soybean prices. President Trump and Chinese President Xi Jinping struck a one-year truce in trade disputes, with China pledging an immediate \$15 billion purchase of soybeans and commitments to maintain imports near 2023–24 levels through 2027. The announcement steadied soybean markets, which had been reeling from a lack of Chinese purchases in 2025, with soybean exports down 51% year-over-year before the deal.

China is the world's largest grain buyer and traditionally has been the top buyer of U.S. soybeans. During the recent trade tensions with the United States, China has been diversifying its imports by increasing purchases from Brazil and Argentina. The news that Xi approved at least 12 million metric tons of U.S. soybean purchases in the final two months of 2025 and at least 25 million metric tons in each of the next three years provides much-needed demand for U.S. growers.

U.S. Treasury Secretary Scott Bessent said other countries in Southeast Asia have agreed to buy another 19 million tons of U.S. soybeans but did not specify a timeframe for those purchases or the nations involved. Asian importers other than China have imported between 8 million and 10 million tons annually in

recent years, according to U.S. Census Bureau trade data.

More relief could be on the way once legislators resolve the government shutdown. The White House is planning a multibillion-dollar farm support program, but administration officials are still finalizing how much money to include in the first round of aid, how to pay for it and how to deploy it.

Sen. John Hoeven (R-N.D.), who chairs the Ag Appropriations panel, said a portion of the aid program will come from the USDA Commodity Credit Corporation (CCC), but it's stuck behind the shutdown: "It's teed up and good to go... it's really up to the president and ag secretary to decide on the timing."

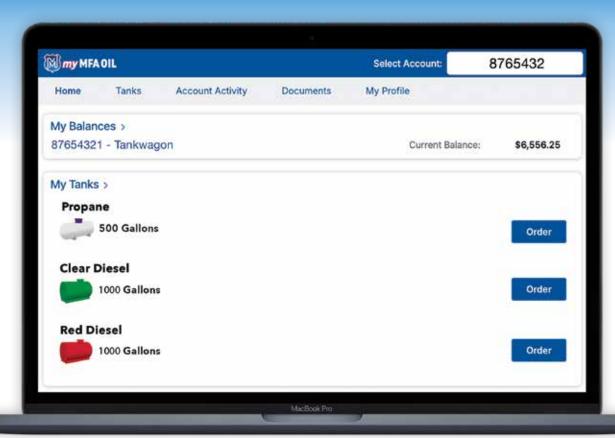
USDA has shifted \$13 billion from the CCC to a new emergency fund to help farmers weather the tough circumstances. The move gives the USDA flexibility to deploy direct assistance quickly once the government reopens.

For now, many farmers are taking the trade breakthrough and pending aid as a much-needed glimmer of hope in a difficult year. The promise of renewed demand from China and Southeast Asia, combined with fresh USDA support, offers a lifeline to operations stretched thin. These developments provide a welcome shift toward stability and a hint of optimism that next season will be better than the last.



INTRODUCING MY MFA OIL

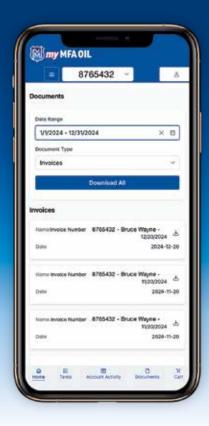
Your Account, Your Control

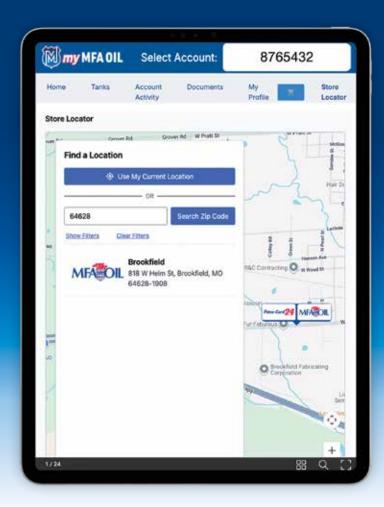


For years, MFA Oil members and customers have asked for an easier way to manage their accounts online. This December, that request becomes a reality with the launch of My MFA Oil, a secure digital portal that allows members to manage their account details, invoices, orders and payments in one convenient place.

"My MFA Oil represents a major step forward in how we serve our members," said Justi Montague, director of operational efficiency and data governance. "Our members and customers want the ability to do business with us on their own schedule, whether that means checking deliveries, paying a bill or placing an order from their phone. This platform gives them that flexibility."

The new portal reflects MFA Oil's ongoing investment in technology, strengthening its connection with members while improving convenience and transparency. Once logged in, users





can view invoices and payment history, check recent deliveries, see estimated tank levels, and review their account balance. They can also place orders, make secure payments, access statements, and review tax and patronage information. "My MFA Oil gives our customers a clear view of their relationship with the co-op," Montague explained. "It's designed to make doing business with us simple, efficient and accessible from anywhere."

BUILT FOR TODAY AND TOMORROW

The launch is part of a broader effort to modernize MFA Oil's digital services. The company began developing the portal more than a year ago, working closely with internal teams and technology partners to ensure it integrates seamlessly with existing systems.

"From the beginning, our goal was to build something that truly fits how our members do business," Montague said.

While the initial version includes robust account management tools, MFA Oil plans to continue adding new features after launch. Future enhancements will allow users to update contact information, manage paperless billing preferences and more.

"Our members' expectations are changing, and we're evolving with them," Montague said. "The portal will allow for a more connected experience that keeps members informed and in control of their accounts."

More information about how to register and start using the new system will be shared as the official launch date nears.

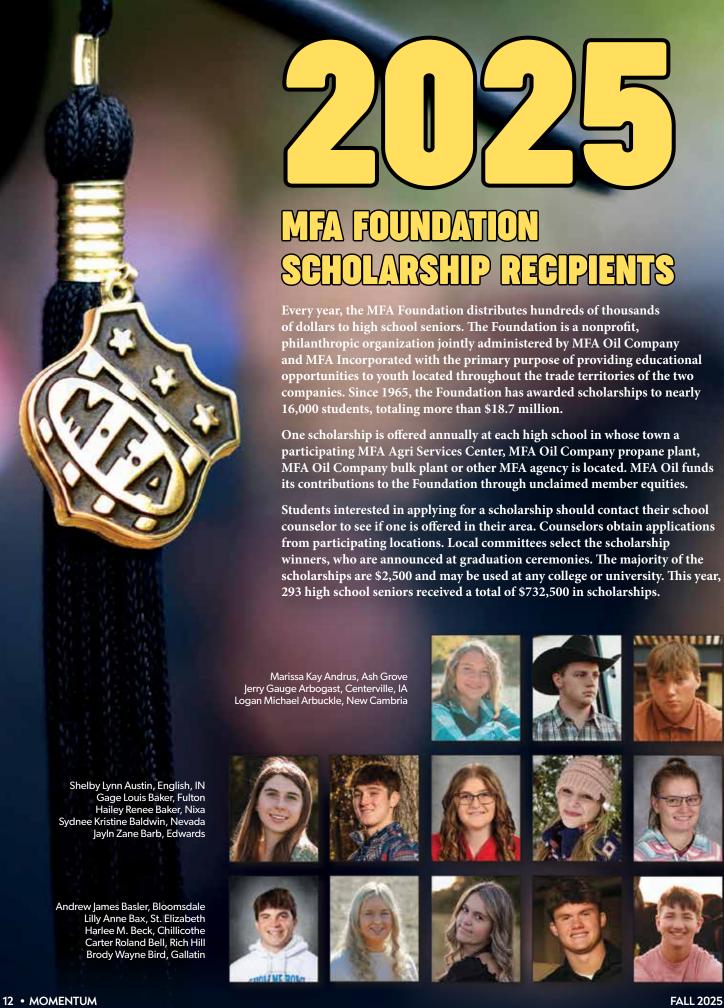
"Our members count on us to make their lives a little easier," Montague said. "My MFA Oil is another way we're delivering on that promise, by putting their account information and ordering tools right at their fingertips."

My MFA Oil Features:

- → One Login for All Accounts
- → Monitor Tank Levels & Contract Details
- → Place Fuel Orders
- → Review Sales & Payments
- → Download Invoices & Statements
- → Pay Online (January 2026)
- → View Tax Exemptions & Expiration Dates
- → Find MFA Oil Locations

COMING SOON:

- → Update account contact details
- → Manage paperless billing preferences













Ethan Warren Bletzinger, Greenville, KY Henry Laurence Bohlmeyer, Centralia LeAnna Marye Boone, King City Kaleb M. Bower, Laredo Jacob Pickett Bradley, Ravenden, AR









Connor Thomas Briggs, Beaufort Ryan Allen Broyles, Blue Mound, KS Trenton Carl Broyles, Blue Mound, KS Ava Claire Burkhalter, Green Ridge Kaelyn J. Burns, Rector, AR









Baylie Irene Busby, Parnell Riley Nichole Buttress, Summersville Olivia Carlson, Lincolnville, KS Trenton Carmon, Norwood Ellyana Clair Castleman, East Prairie









Ellie Danielle Cawyer, Carthage Kenzi Cheek, Preston McKenna Lynn Claborn, Silex Lexi Mae Clark, Chillicothe Gabe Alexander Clutter, Belton









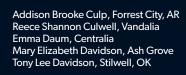
Hana Marie Cole, Olpe, KS Ben Donald Cordell, Skidmore Addison Cotton, Seligman Patrick Dean Cox, Eminence Zoey Rayne Criner, Mountain Grove









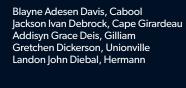




















Lyndon Dohlman, Riceville, IA Isabelle Dooley, Richmond Sophia Lynn Dovin, Shelbina River Stanley Dow, Tarkio McKenzie Dowell, Miami

Brooklyn Marie Duggan, Camdenton Emma Nicole Duling, Galena, KS Hayden Philip Duncan, Centertown Noah Timothy Eckhoff, Lincoln Jenna Marie Edwards, Carrollton Zachary Eftink, Chaffee Eva Eloise Engel, Worth Lindsey Marie Engelage, Warrenton Whitney Erickson, Blue Springs Clara Kate Farran, El Dorado Springs Magnum Lee Fenimore, Pattonsburg Callie Marie Ferguson, Adrian Kallie Feuerborn, Garnett, KS Sawyer Harrison Ford, Hamilton Sophia Marie Fritsch, Ste. Genevieve Gabe Connor Gall, New Cambria



Landry L. Golden, Mountain Grove Carter Bradley Grass, Ste. Genevieve Noah Ryan Groose, Dadeville Jarrett Dawn Groseclose, Lancaster Jackson David Gunter, Conway

Emma Teresa Gerdes, New Haven Jacob Douglas Gerdes, New Haven Joshua David Giesmann, Saint Paul Averi Marie Glosemeyer, Marthasville

Emma Goetz, Henley

Tayla Dawn Garlock, Gibbs Jacie Marie Gavisk, Walnut Grove Grace Elizabeth Gebhardt, Salisbury Tyler J. Gegg, Ste. Genevieve

Brayden Jude Hallford, California Cole Aaron Hamilton, Archie Cord Hamilton, Van Wert, IA Jace Addison Hanes, Lancaster Emma Jayne Hankins, Osceola

Paige Marie Hanson, Graham Hallie Robin Harkrader, Appleton City Abigail Louise Harms, Westboro Hailey Marie Harry, Slater Lydia Marie Haynes, Dawn













Kameryn Addison Dianne Lane, Licking Erin Summer Lee, Lee's Summit Kendall Link, Meadville Clayton Dean Linsey, Lebo, KS Paidyn Linville, Clearmont Blake Lewis Livengood, Sweet Springs Jansen Lee Loeb, Owensville Alexandra Elaine Lucas, Jacksonville Ada Marie Mabary, Preston Addison Mais, Dardenne Prairie

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Kathryn Marie Schaffer, Clinton Isaiah Aloysius Schieber, Maryville Blaine Charles Schlosser, Scott City Lizzie C. Schlueter, Tarkio Gage Lee Schneider, Union Star Jackson Schuber, Flemington Rodney Wade Schuchmann, Bogard Eleanor Schweich, Washington Kaylee Scrivner, Mt. Vernon Brody Seitz, Aurora













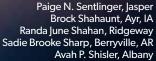


































Riley Katherine Smyser, Moberly Hanna Lee Snow, Pleasant Hill Marley Morgan Speer, Paragould, AR Clare Grace Staley, Rea Kenzie LeeAnn Starr, Stilwell, OK











Kaylen Grace Sterneker, Gallatin Kenton Dale Stevens, Albany Sienna M. Stewart, Glenwood Ryesen Stiens, Ravenwood Adeline Elizabeth Stone, Leon, IA











Ethan Strobel, Russellville Jackson Strodtman, Glasgow Cheyenne Renee Studer, Fulton Max Stuecken, Freeburg Kyneigh Morgan Stull, Atlanta











Aubrey Michelle Suter, Strafford Sarah Taylor, Stockton Nik Allen Thieman, Lockwood Colton Eric Thompson, Cole Camp Myals Koen Thornhill, Clark











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The Sky's the Limit for Drones on the Farm

BY UNIVERSITY OF MISSOURI EXTENSION

nthusiasm for drone use in agriculture is growing quickly, says Caleb O'Neal, University of Missouri Extension field specialist in plant science.

O'Neal teaches classes about drones across the state. He's seen interest from farmers, commercial sprayers, cow-calf operators, real estate professionals and some who are just curious about new technology. According to the American Spray Drone Coalition, acres sprayed in the United States increased from 4 million in 2023 to 10.3 million in 2024.

Like the ATVs of the 1980s

O'Neal likens increased drone usage to what has happened over the decades with all-terrain and utility task vehicles.

"Back in the 1980s, it would have been rare to see a UTV being used on a farm," he says. "Visiting farms today, I'm hard-pressed to find an operation larger than 20 acres that doesn't have some type of UTV that they utilize regularly."

This is likely to be the case with drones on the farm, as more farmers and ranchers see what an incredible tool they are, he says. "Drones have progressed from being a neat toy we might get our kids for Christmas to becoming a necessity for many agricultural operations."

Saving Time and Money

Drones with high-resolution cameras can reduce the need for ground-based field inspections, O'Neal says. They can help row crop farmers identify nutrient deficiencies, locate areas of poor soil health, scout for insects and disease, and make crop stand assessments.

Livestock producers can monitor fences and availability of water and can make sure animals are where they should be without even opening a gate. Drone technology lets producers quickly check estrus indication patches for optimized breeding timing, monitor cows during calving season, search for hidden newborn calves and look out for potential predators.

"Time is one of a farmer's most valuable and limited resources, so the more of it we can save while still completing the task, the better," O'Neal says.

Precision Ag Use

But precision agriculture is where drones truly shine.

"Using data-driven insights, drones can enable farmers to apply site-specific fertilizers, pesticides and other inputs to maximize return on investment," he says. "A pasture with a rash of blackberry weeds in isolated areas has great potential for a prescription herbicide application where only the problematic areas receive treatment via a spray drone, as opposed to a broadcast application where the entirety of the field is treated whether it needs it or not. A targeted spray application like this minimizes waste, reduces negative environmental impact and often can leave more dollars in the wallet of the landowner due to reduced chemical costs."

Accessibility Appeal

Drones also provide access to hard-to-reach areas of the farm, turning unproductive acreage into a moneymaker.

"In my neck of the woods in southwestern Missouri, the topography can be quite unforgiving, with some areas too harsh to allow access by ground spray rig or even ATV," O'Neal says. "With an aerial piece of equipment like a utility drone, landowners can now get herbicide applications on these problematic areas and put them into proper forage production.

"With current land values reaching for the heavens, it can be difficult to justify buying more acreage as we try to expand our farming operations. It may be a more prudent investment to ensure every acre of land we already own is highly productive. If we can reclaim a quarter acre here and a half acre there on property we already own, it can add up quickly and make sense from an investment perspective."

Training Required

While drones are valuable assets in modern farming, they pose inherent risks, as well as require state and federal licensing, O'Neal says.

Training programs hosted by MU Extension equip farmers and applicators with many tools for determining flight parameters of different spray applications. Through research, MU Extension specialists also have found that there are times when conventional equipment, such as a ground spray rig, is a more effective option for application.

"Drones are another tool available to modern farmers, and as most farmers will agree, you can never have too many tools," O'Neal says. "As drone technology continues to advance, its potential uses in agriculture grow as well. On many farms, drones are saving producers time, reducing input costs and bringing new levels of productivity to their land. Drones are no longer futuristic machines; they are transforming agriculture today, and they are tools that can enable farmers to optimize every acre and ensure their operational success."

Ag Educators Series

SHAPING THE JOURNEY

BY NATALIE KIENTZY

At Silex (Mo.) High School, it's hard to miss the blue corduroy jackets. The majority of students don the iconic FFA uniform proudly, not just as a part of their wardrobe, but as a part of who they are. With over 80% of the student body involved in agricultural education, FFA is a cornerstone of school life. Students raise crops and animals through supervised agricultural experience (SAE) projects, compete in contests, participate in team-building activities, and serve the community through roadside cleanups, appreciation breakfasts and more.

Guiding students through it all are ag teachers and FFA advisors Sean O'Brien and Elizabeth Kientzy, who believe the true value of ag education extends far beyond the classroom.

O'Brien has been leading the Silex FFA Chapter and shaping the student experience for 13 years. His journey toward ag education started early in his life. He grew up immersed in agriculture and involved in 4-H and FFA.

"I always knew I wanted to work in the ag industry, but I wasn't sure what I wanted to do," he said. "I studied ag education because it was such a broad path, but once I did my student teaching, I was hooked. I loved sharing my knowledge and building relationships with the students."

Kientzy, who joined the expanding program in 2023, took a similar route, combining a lifelong passion for education with her background in agriculture.

"I wanted to be a teacher for as long as I can remember, and I grew up farming," she said. "Once I started taking ag classes in high school, I felt called to pursue a career as an ag educator. I love teaching and agriculture, so it just made sense."



Silex FFA members participated in the Drive to Feed Kids at the 2025 Missouri State Fair, where they joined FFA members from around the state to pack more than 177,000 meals.

Under their guidance, the program has achieved remarkable success. The trap shooting team once held a nine-year state championship streak, and the chapter has produced multiple Missouri State FFA officers and earned top honors across all levels of competition. In 2024, the program celebrated a monumental victory when its Agricultural Issues Forum team placed first in the nation, a major accomplishment that highlights the real-world skills students develop in ag classrooms.

But for O'Brien and Kientzy, awards and titles are only part of what defines success.

"The most rewarding part of the job is being along for the journey," O'Brien said. "Watching students grow as leaders and agriculturalists from freshman year to senior year and beyond is truly special."

That growth shows up in many forms, whether it's a student stepping into a leadership role, launching a new SAE project or simply taking on more responsibility.

"I feel proud of our program when I see someone step outside their comfort zone and start a new SAE program or give a speech for the first time," Kientzy said. "Being an ag educator can be a lot of work, but seeing what our students accomplish makes it all worth it."

In a rural community like Silex, agriculture touches nearly every household in one way or another. Ag

education helps students connect what they're learning to the world around them and see where they might fit in.

"Almost all of our students have been exposed to agriculture, even if they didn't grow up on a farm," Kientzy said. "So, what they're learning in our classes can be engaging and help carry them through the rest of their lives."

O'Brien agreed, expanding on the importance of the program's diversity.

"We teach students the skills they need to work in production agriculture, but they also learn how to write a resume, manage finances, grow gardens, build things and so much more," he said.

That's the heart of O'Brien and Kientzy's work: giving students a chance to grow into skilled agriculturalists, thoughtful citizens and confident leaders, so that whether they stay in the industry or take another path, their roots in ag education will always be part of their journey.

Agriculture teachers are vital to developing their students' understanding and appreciation for the agricultural industry. In recognition of their important role, MFA Oil is profiling the amazing work ag teachers do to prepare the next generation of leaders in agriculture.



Helping Youth Thrive

BY NATALIE KIENTZY

cross rural communities, youth programs serve as powerful catalysts for learning, leadership and connection. Three 4-H clubs in MFA Oil's trade territory are proving just how impactful these opportunities can be, especially when paired with strong community support.

Each spring in Henry County, Mo., elementary students gather around warm incubators, eyes glued to the fragile miracle of life as chicks break free from their shells. Through a hands-on embryology program led by the local 4-H and extension office, students experience agriculture and life sciences in a way few textbooks can offer.

"The embryology program is a great way for kids to get involved in agriculture," said Delaney DeHart, youth program associate in Henry County. "It's not something you see in typical curriculum."

Until recently, the program had 20 Styrofoam incubators with small viewing windows and unreliable climate controls, but through funding from the MFA Oil Foundation, the program was able to purchase 10 new incubators with 360-degree viewing windows and advanced temperature and humidity regulation systems.

The updated equipment has made a significant impact. The larger viewing windows help students easily monitor the eggs, while improved climate control boosts hatch rates and reduces maintenance for teachers. With the new incubators, the program was able to reach seven schools, 31 classrooms and nearly 475 students in the spring of 2025.

While Henry County students experience science firsthand, 4-H members in Kansas are learning safety and responsibility through the Morris-Chase County Sharp



Members of Yadkin Creek 4-H Club worked with local FFA chapters to revamp the goat barn at the Crawford County Fairgrounds. An MFA Oil Foundation grant helped pay for the addition of 18 pens to the barn.

Shooters 4-H program. Seventeen years ago, Clark Carroll, his brother and another community member founded the program to give kids in Morris and Chase counties an opportunity to participate in shooting sports through 4-H. The program, which is completely self-funded, currently has roughly 40 members, many of whom started at age 8 and stay involved until they age out at 16.

"Gun safety is an important life skill and one that's not widely taught," Carroll said. "We teach safe gun handling at every practice, so even if a member leaves after one year, they have those skills to carry throughout their lives."

For nearly two decades, the program relied on the same equipment, worn from many years of use. Through the MFA Oil Foundation, the Sharp Shooters were able to afford much-needed upgrades.

"When we got the grant, we were so happy," Carroll said. "We purchased new mats, cases for the kids to carry their guns, and spotting scopes and stands that we've never had before."

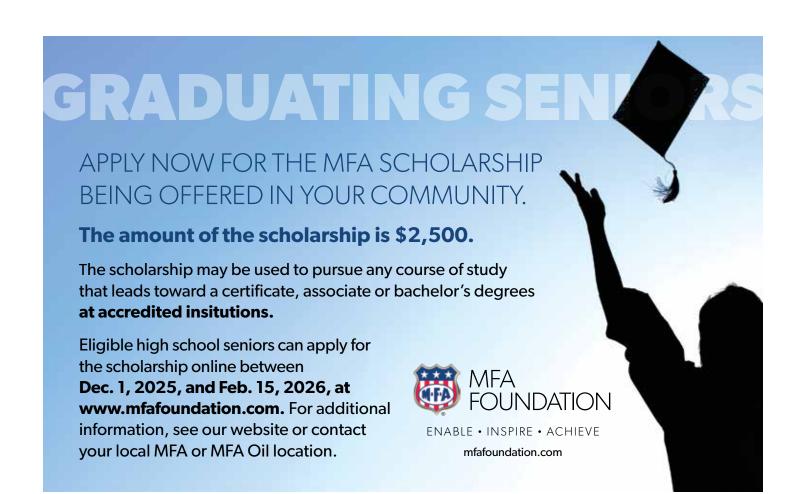
Meanwhile, in Crawford County, Mo., the Yadkin Creek 4-H Club is working hard to balance community service with the variety of projects 4-H offers, such as quilting, baking, gardening and raising livestock.

"Our program encompasses many things, but we really encourage kids to get involved and give back," said Kim Zeiss, the Yadkin Creek 4-H Club leader.

Some of the club's work includes fundraising for community causes, hosting fun events with the local senior center, and building and maintaining birdhouses in a local park. More recently, the club joined forces with local FFA chapters to take on a major project: revamping the goat barn at the Crawford County Fairgrounds.

The original barn, constructed with steel posts and uneven hog panels, was no longer sufficient for the growing goat exhibitors in the county. With the help of grants, including support from the MFA Oil Foundation, the barn was updated to include 18 additional pens, allowing more community members to showcase their hard work.

From science lessons to safe marksmanship practice, 4-H programs open doors for young people to learn and grow. Thanks to the support of the MFA Oil Foundation, these three programs—and many more like them—have been able to expand, improve and reach further than ever before, providing the next generation with the tools and experiences they need to succeed. M



-NOTICE

MFA OIL COMPANY ANNUAL MEETING

MONDAY, DEC. 15, 2025

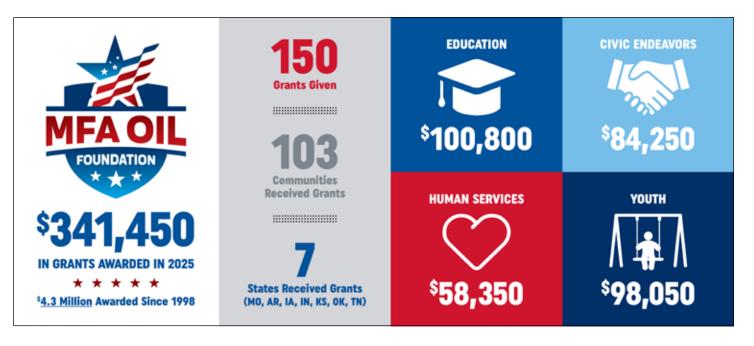
9:30 a.m. • Wyndham Executive Center Columbia, Missouri

Notice is hereby given that the Annual Meeting of MFA Oil Company, as represented by delegates elected in accordance with the bylaws, will be held at the Wyndham Executive Center, 2200 Interstate 70 Dr. SW, Columbia, Missouri, on Monday, December 15, 2025, at 9:30 a.m. for the purpose of presenting the annual report, approving the 2024 Annual Meeting Minutes and the transaction of such other business as may come before the meeting.



Tami Ensor, Corporate Secretary

MFA Oil Foundation Distributes \$341,450 to Strengthen Local Communities



rom classrooms and libraries to food banks and youth sports fields, 150 nonprofits shared in over \$341,450 in support from the MFA Oil Foundation during its 2025 fiscal year, strengthening 103 communities across seven states where MFA Oil Company has a presence.

The MFA Oil Foundation provides funding to local organizations that serve education, youth, humanitarian services and civic endeavors. Grants are frequently used to help nonprofits complete major projects or make significant purchases.

James Greer, senior vice president of supply and transportation and chairman of the MFA Oil Foundation, said the foundation is committed to strengthening the communities where the co-op's members and employees live and work.

"We believe strong communities make for a stronger cooperative," Greer said. "These grants are one way we can give back to the people and places that support us. Whether it's helping rural first responders purchase life-saving equipment, providing schools with resources for students or supporting youth programs that build future leaders, we're proud to invest in projects that create lasting impact."

In 2025, the foundation awarded more than \$100,000 for education; more than \$84,000 for civic endeavors, such as fire and police departments and libraries; more than \$58,000 for human services, including mental health services and senior

centers; and more than \$98,000 for youth organizations such as 4-H, after-school programs and youth sports.

New Grant Opportunities in 2026

As it enters its 2026 fiscal year, which began Sept. 1, the MFA Oil Foundation is expanding its grant program. In the past, most grants were limited to \$2,000, but the foundation will now consider larger, more impactful requests.

- Community Betterment Grants will continue to be awarded in amounts typically not exceeding \$2,000. Examples include supplies for first responders, educational materials for schools, support for 4-H and FFA programs that promote agriculture and cooperative education, and furniture or appliances for shelters and community facilities.
- Community Development Grants will provide opportunities for larger projects that offer more significant community impact. Examples include county fairground building projects, athletic fields and park facilities owned by local governments or school districts, major first-responder projects, and rural infrastructure improvements for libraries, community centers or schools.

Since its founding in 1998, the MFA Oil Foundation has awarded more than \$4.3 million in grants to community organizations throughout the cooperative's trade territory.

Organizations interested in applying for future grants can find program guidelines and eligibility requirements at mfaoil.com/ foundation.



40 YEARS OF BREAK TIME

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Back Where She Belongs

BY NATALIE KIENTZY

acey Autrey's heart has always been rooted on her family's farm.

Her father bought the land in Morris County, Kan., in the 1970s, and she spent her childhood helping out and imagining her future in agriculture.

However, after high school, her father encouraged her to broaden her horizons. Lacey went to college, earned a philosophy degree and began a career away from the farm—but something was missing.

"I just felt stuck," she reflects. "I called my dad, and he said, 'Well, why don't you come work for me?""

So, Lacey and her husband, Joshua, moved back to the land where she grew up and eventually purchased part of the farm to build their own operation. They started out raising cattle, growing soybeans and baling brome hay. A few years later, they added hogs and chickens to the mix.

One of their most innovative ventures was Oatie Beef, a direct-to-consumer business sparked by their curiosity about feeding cattle oats. They developed a ration of oats and alfalfa, and testing by Kansas State University revealed that the beef had lower cholesterol levels than chicken, turkey and grass-fed beef.

Over time, rising costs and the realities of small-scale row cropping prompted the Autreys to step away from soybean production. Now, they focus on their cowcalf operation, raising hogs, and growing alfalfa and brome for hay. Throughout these changes, one constant has been the family's relationship with MFA Oil.

During their years of crop production, Lacey and Joshua relied on the co-op's service to keep things running, especially during long days in the field. But what



Lacey Autrey farms with her husband, Joshua, in Morris County, Kan.

began as a practical partnership to have fuel on hand for harvest grew into something more meaningful.

"Going to customer appreciation events and hearing about the cooperative's values really excited me," Lacey recalls. "I was very pleased with how MFA Oil serves its customers and community."

When Johnnie Howe, the plant manager in Emporia, Kan., asked her to become a delegate in 2023, she accepted the invitation.

"MFA Oil invests in the community and helps people directly," she says. "It feels good to support a company that supports us right back."

As a delegate, Lacey sees herself as a bridge between the co-op and her rural community.

"I try to think about everyone involved in agriculture," Lacey says. "I want to make sure they're familiar with the cooperative and know that their voice matters."

She also values the opportunities and resources MFA Oil provides members, especially through events and programs such as local annual meetings and the Emerging Leaders in Ag Conference.

"They bring in such knowledgeable people to talk about everything from oil markets to mental health," Lacey says. "We don't always have time to stay on top of those things ourselves. Knowing someone is looking out for farmers is comforting. It really makes a difference."

That kind of support is something Lacey strives to offer in her community as well. Alongside managing farm operations and raising two children, Lacey serves as the Morris County Farm Bureau coordinator, a 4-H board member and the president of the Dwight Public Library board. Through it all, she draws strength from the legacy she's carrying forward.

"I love continuing the farm and ranch life that my dad and his dad started before me," Lacey says. "There's a sense of pride when I reflect on how hard they worked to keep going in this profession and pass it on to me."

For Lacey, success isn't about having the biggest operation in town; it's about staying rooted in her values and resilient through change.

"Just because something's been done the same way for 50 years doesn't mean it's the only way," she says. "It's okay to try new things until you find what fits your family, your farm and your future."



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Smart Hedging in a Softening Market

iti analysts forecast the Brent crude oil futures price will fall to \$60 per barrel by year-end and average \$62 per barrel between the second and fourth quarters of 2025. The bank attributes its bearish outlook to rising OPEC+ production and continued Chinese stockpiling.

Citi revised its global liquids balance outlook after OPEC+ announced plans to unwind an additional 1.63 million barrels per day of voluntary cuts starting in October 2025, adding slack to an already loosening global supply. By the end of 2026, Citi estimates global liquids inventories could rise to 10.96 million barrels, equivalent to 103 days of forward demand cover.

Under Citi's base case, oil prices remain under pressure. The bank assigns a 30% probability to Brent crude falling below \$60 per barrel, possibly dipping to \$50, due to weaker global demand, faster growth in non-OPEC supply and lower compliance among OPEC+ members. Its bullish scenario, given a 10% probability, would see prices above \$75 per barrel if geopolitical disruptions escalate.

Other major institutions, including JPMorgan, Goldman Sachs and the U.S. Energy Information Administration (EIA), share similar expectations for stable to lower prices through next year.

A Fragile Calm

With so many forecasts pointing toward cheaper oil, it's tempting to relax and enjoy the relief at the pump. However, history shows that stable outlooks can change quickly. Refinery outages; sanctions-related supply constraints, particularly involving Russia; and renewed demand growth in China and India could all push prices higher. On the downside, additional OPEC+ supply, economic uncertainty, and continued adoption of renewables and biodiesel could further weigh on prices.



Crude oil futures markets are inherently forward-looking, as traders constantly scan the horizon for value opportunities. Since late June, WTI crude oil has traded in a narrow band between \$62 and \$70 per barrel, and the forward curve through 2026 remains relatively flat. If front-month crude slips below \$60, that could spark renewed buying interest among traders.

Season Considerations

Even amid global shifts, seasonal trends continue to influence price movements. Unless there is a significant disruption (such as war), we are likely to see a winter dip in pricing.

Diesel and gasoline futures have also traded in tight ranges since June and typically soften during the winter months. November through February often presents the best window to consider price protection for the year ahead.

Traders are eyeing \$2.10 per gallon for NYMEX Heating Oil and \$1.80 per gallon for NYMEX RBOB (gasoline) as levels where buying interest could pick up. These prices could serve as reasonable targets for securing fuel cost protection into 2026.

Planning Ahead

With all the uncertainty around the globe, from war risks to shifting production targets, the prudent thing to do is to take some modest price protection for your key usage months. Booking a conservative number of gallons can help even out your overall costs if price spikes materialize. At this point, diesel appears to be the product most vulnerable to supply tightness as 2025 winds down and we head into 2026.

Looking further out, the current bearish outlook for 2026 could present an opportunity to plan ahead for early 2027. If crude oil hits \$50 per barrel in 2026, that would be an ideal time to secure price protection for key months in 2027. Perhaps you cover the spring months, from March through May, and then the fall, from August through October.

While no forecast is guaranteed, the consensus of lower prices offers both relief and opportunity for those prepared to act when the market shifts. M



Tim Danze is the hedging manager for MFA Oil.

NEWS BRIEFS



Jim Stuever

Jim Stuever Elected to MFA Oil Board of Directors

In a special election on Aug. 25, 2025, Jim Stuever of Dexter, Mo., was elected to MFA Oil's Board of Directors, representing District 4 – Southeast.

The board represents the interests of the co-op's members, establishes company policies and operating guidelines, and is responsible for evaluating the performance of the chief executive officer.

The special election was held to fill the seat that became vacant due to the untimely death of former board member Doyle Oehl of Jackson, Mo. Stuever's term will run through the company's 2027 district meetings.

Stuever is a lifelong resident of Stoddard County and has farmed near Dexter and Bernie since 1974, raising corn, cotton, soybeans, wheat and rice. He and his wife, Pam, have five children and six grandchildren. Stuever has been an active supporter of church, agriculture and community organizations throughout his life. He has served in leadership roles on the Bernie School Board, Stoddard County Soil and Water Conservation District,



Karen Whitt

Missouri Corn Growers Association, Missouri Corn Merchandising Council, U.S. Grains Council Board of Directors, Elk Township Road District, Knights of Columbus, and Parish Council. He also has served as a delegate for MFA Oil for several years.

Karen Whitt Joins MFA Oil

MFA Oil's executive team gained a seasoned financial leader on Sept. 1 with the addition of Karen Whitt as vice president of finance and accounting.

Whitt comes to MFA Oil from The Equity, a cooperative in Effingham, Ill., where she spent 24 years as part of the leadership team, serving as controller; CFO; and, most recently, managing executive officer. She brings more than 30 years of experience in the agricultural industry, beginning her career as an auditor before transitioning into leadership roles with agricultural cooperatives and privately owned ag companies.

Her extensive background includes financial and budget preparation, financial analysis, and data governance. Whitt is a graduate of the University of Illinois Urbana-Champaign and holds expertise in accounting, finance and agribusiness.

"Karen's deep cooperative experience and proven financial leadership will be invaluable as we continue to strengthen MFA Oil's financial practices and prepare for the future," said Jon Ihler, MFA Oil president and CEO. "We are excited to welcome her to our team."

MFA Oil Supports Missouri State Fair with Major Arena Investment

Last summer, the Missouri State Fair broke ground on the new Governor Michael L. Parson Arena, a modern, climate-controlled facility that will host livestock shows, agricultural events and community gatherings year-round and during the 11-day annual fair. Construction is now underway, with completion anticipated in 2026.

MFA Oil is proud to be part of this exciting project. Through the MFA Oil Foundation, MFA Oil commited to providing \$30,000 to help make the arena a reality. In addition, the MFA Foundation itself—which MFA Oil administers jointly with MFA Incorporated—contributed \$120,000 toward the project.

Together, these contributions reflect the company's shared commitment to supporting agriculture, rural communities and the next generation of Missourians. The arena will serve as more than just a building; it will be a gathering place where hard work, tradition and innovation come together under one roof.

"As a farmer-owned cooperative, we're always looking for ways to invest in the future of agriculture," said Jon Ihler, MFA Oil president and CEO. "Supporting the new arena is one way we can give back to our members and ensure Missouri agriculture continues to thrive."

As a cooperative, MFA Oil knows that investing in projects like these benefits not only its members but also the entire state. The company is proud to be part of building something that will strengthen Missouri agriculture for both today and tomorrow.



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